



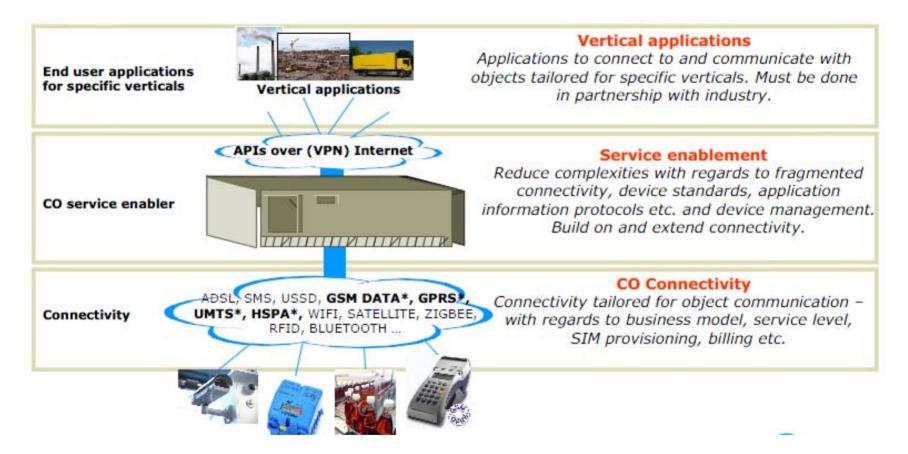
Content

- Telenor new M2M business areas
- Telenor Connexion http://www.telenorconnexion.com/
- Telenor Objects http://www.telenorobjects.com/
- Telenor Cinclus http://www.telenorcinclus.com/
- Pannon





Our hypothesis is that there are 3 areas Telenor can take apart in: vertical applications, service enablement, and connectivity





Telenor new business development in related areas



Percentage = Telenor ownership



Partner strategy

- Technology partners
 - Meter manufacturers
 - Electricity, gas, water, heat/cool
 - M2M applications
- Solution partners
 - Smart Metering managed services
 - Smart Metering Solution providers
 - Smart Grid solutions
 - Home Automation services





Telenor Connexion



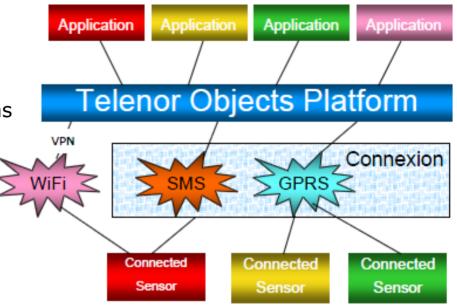






Telenor Objects

- Network effects only through open systems
- Objects will have homes
- Information will shared in a safe manner
 - Private
 - Trusted parties
 - Obscured data
 - Reduced accuracy
 - Delayed
 - Aggregated
 - Shared
- Challenges
 - No standards
 - No proper object naming structures
 - Finding data will be a challenge
 - Objects may consist of sub or super objects
 - Business models





Telenor Cinclus

With extensive experience from Smart Metering



- Established 2004/1989
- 190 employees check
- HQ in Fornebu, Oslo
- Operations center in Lillehammer
- Communication technology,
 Telenor Cinclus OY, Vasa Finland
- Projects in Scandinavia and in the Netherlands – local comm./footprint
- In May 2009, Cinclus operates 1 M meter points







References





- 835.000 meter points in Sweden
 - Turn key solution
 - Installation at 20.000 meters a week
 - GPRS, Mesh RF, PLC and M-bus
 - Service delivery with specified SLA
 - Meter reading services and network operation services



- 141.000 meter points in Sweden
 - Turn key solution
 - GPRS and Mesh RF
 - Service delivery with specified SLA
 - Meter reading services and network operation services delivered



- 32.000+ meter points in Netherlands
 - Turn key solution
 - Managed services
 - GPRS
 - Meter reading services and network operation services







Sourcing models in practice - Examples

Buying components

Insourced:

- Purchasing
- Design
- Integrate
- Project
- Roll out
- Operate

Outsourced:

- none

Turn Key Deployment

Insourced:

- Purchasing
- Operation

Outsourced:

- Design
- Integration
- Project
- Roll out

Turn key deployment + service provisioning

Insourced:

- Purchasing

Outsourced:

- Design
- Integration
- Project
- Roll out
- Operation

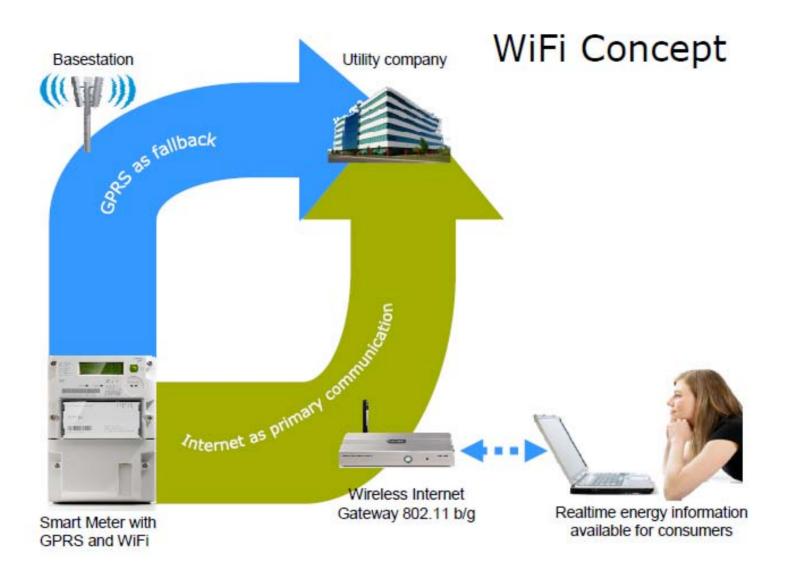


Utility Companies

Cinclus **Energy Gateway**









Pannon

 Pannon is the dominant M2M provider in Hungary

- Partner strategy
 - AMR platform: SAP, Alcatel Lucent, ProcessVision, NSN)
 - Universities
- Strong R&D activities
- References RWE, FŐTAV



Thank you for your attention!



